

Action Plan 2025/2026

Updates for quarter 3



Ref	Action	Description	Lead Officer	Corporate Plan objective	Stage	RAG Status	Lead Officer comment (most recent update for Jul/Aug in red)	Last Updated
1	North Norfolk Local Plan	Complete the further work requested by the Planning Inspector on making revisions to the draft North Norfolk Local Plan and to take account of new Government policy announcements with the objective of formally adopting the Plan by December 2024.	David Glason	Our Greener Future - Continue our journey to Net Zero. - Protecting and enhancing the special landscape and ecological value of North Norfolk whilst improving the biodiversity of the district	In Progress	Green	<p>Communities are actively bringing forward Neighbourhood Plans with planning officer engagement, advice and review of emerging plans. Parish Councils actively looking to advance and finalise their emerging Neighbourhood Plans are: Hoveton, Stalham, Trunch and Tunstead. Formal consultation under Regulation 14 stage of the Neighbourhood Plans are expected for: Tunstead, Hoveton and Stalham in the first quarter of 2026 (third party dependent).</p> <p>Parish Councils with an adopted Neighbourhood Plan are: Blakeney, Corpusty & Saxthorpe, Holt, Ryburgh and Wells-next-the-Sea.</p> <p>Parish Councils actively developing Neighbourhood Plans are: Hoveton, Stalham, Trunch and Tunstead.</p> <p>See: https://www.north-norfolk.gov.uk/tasks/planning-services/planning-policy/neighbourhood-plan-areas/</p>	30/01/2026

2	Climate Impact	Continue to monitor and report on the greenhouse gas emissions of the Council's operations and activities and ensure the climate impact of all decisions are fully accounted for. Commit to reviewing previously proposed investment to reduce the carbon footprint of the Council's main Cromer offices pending clarity over any local government reorganisation, whilst continuing to assess the Council's wider assets and implement works which improve their environmental performance and reduce the Council's carbon footprint.	Kate Rawlings	Our Greener Future - Continue our journey to Net Zero. - Continuing our own annual emissions reductions to reach Net Zero by 2030	In Progress	Green	The draft carbon footprint report for 24/25 has been published and reports several initiatives that have reduced carbon emissions in particular areas e.g. Victory Swim and Fitness and the increasing use of our electric pool cars. However the overall emissions have increased due to increases to our property portfolio, new infrastructure projects and improvements to our reporting processes. The new decarbonisation strategy and action plan has now been approved by Full Council and aims to put the emission reduction back on track.	03/02/2026
3	Household waste recycling and food waste	Monitor and look to increase the percentage of household waste collected which is recycled through programmes of education and public awareness and introduction of a food waste collection service in the 2025/26 civic year and plastic film products in future years.	Emily Capps	Our Greener Future - Tackle environmental waste and pollution. - Using the National Waste and Resources Strategy implementation and any additional funding available to maximise recycling and reduce waste through the introduction of new streams, such as food	In Progress	Amber	Work continues to on the introduction of the a domestic food waste collection service, there have been some challenges in relation to the required resourcing and negotiations with our current contractor over service design and delivery. There is strong project management in place to ensure that the project is delivered in a timely way however due to factors outside of the Councils control the introduction of food waste will not meet the intended April 2026 timeframe.	13/02/2026

				waste collections for every household.			Monitoring of the contract continues. Communications to residents have taken place throughout the year via the Norfolk Waste Partnership campaigns in particular around maximising the recyclable material during the Christmas period and other activity to ensure only target materials are being presented. Further planned communications around contamination levels and encouraging people to place the right thing in the right bin are being developed independently by the District Council. NNDC took part in a trial to investigate the practicalities of introducing a further stream to the material that we collect in line with the simpler recycling requirements; the collection of films and flexibles took place via a brightly coloured bag in a one test area to investigate whether the material could be collected effectively and handled at the material recycling facility (MRF).	
4	Coast protection schemes	Complete the Cromer Phase 2 and Mundesley Coast Protection Schemes by March 2026.	Rob Goodliffe	Our Greener Future - Protect and Transition our Coastal Environments - Implementing the Cromer and Mundesley Coast Protection Schemes.	In Progress	Green	Mundesley and Cromer Scheme main work completed. Defects period in progress. Smaller scale timber revetment works in preparation at Mundesley. Final funding in process of being drawn down for the delivered schemes. Further assessment of ongoing work required to be assessed.	16/02/2026

5	Coastwise programme	Working with DEFRA, the Environment Agency, local partners and communities to progress delivery of the Coastwise programme in the development and implementation of innovative approaches to coastal adaptation – ongoing until March 2027.	Rob Goodliffe	Our Greener Future - Protect and Transition our Coastal Environments - Realising the opportunities of external funding to secure a sustainable future for our coastal communities through transition and adaptation responses.	In Progress	Green	Work continues across a wide scope of activities. Continued progress has been made in the development of co-created Community Coastal Erosion Transition Plans across a number of villages. Commissioned detailed work to develop a potential pilot Coastal Home Assurance Scheme. This may be deliverable via the recent Coastal Adaptation Pilot (CAP) funding announcement. Graveyard at risk discussion progressing with Diocesan of Norwich. Investigations into coastal erosion insurance progressing.	16/02/2026
6	Rural Position Statement	Produce a Rural Position Statement which maps the provision of key rural services including village shops, post offices, pubs, community halls, rail, bus and community transport services and mobile / broadband coverage by August 2025 and proposes future policy responses so that there is a clear baseline record of such assets to pass to any “new” local authority established through Local Government Reorganisation.	Robert Young	Developing our Communities - Engaged and supported individuals and communities - Ensuring that people feel well informed about local issues, have opportunities to get involved, influence local decision making, shape their area and allow us to continue to improve services they receive.	In Progress	Amber	Information will be drawn from existing sources and an audit of rural facilities will be undertaken, from which a picture of North Norfolk's rural areas will be drawn, identifying the pattern of rural service provision, highlighting issues and pointing to opportunities.	06/02/2026
7	Neighbourhood Plans	Continue to promote greater take up of Neighbourhood Plans by local communities with the objective of supporting more communities	David Glason	Developing our Communities - Engaged and supported individuals and communities -	In Progress	Green	Communities are actively bringing forward Neighbourhood Plans with officer engagement, advice and review of emerging plans. Parish Councils actively looking to advance and finalise	05/11/2025

		adopt Neighbourhood Plans a year – strengthening local community voices and capacity in the context of future local government reorganisation.		Ensuring that people feel well informed about local issues, have opportunities to get involved, influence local decision making, shape their area and allow us to continue to improve services they receive.			<p>their emerging Neighbourhood Plans are: Hoveton, Trunch and Tunstead. Formal consultation Under Regulation 14 stage of the Neighbourhood Plans is expected for: Tunstead, Hoveton and Stalham in December 2025.</p> <p>Parish Councils with an adopted Neighbourhood Plan are: Blakeney, Corpusty & Saxthorpe, Holt, Ryburgh and Wells-next-the-Sea.</p> <p>Parish Councils actively developing Neighbourhood Plans are: Hoveton, Stalham, Trunch and Tunstead.</p> <p>See: https://www.north-norfolk.gov.uk/tasks/planning-services/planning-policy/neighbourhood-plan-areas/</p>	
8	Health, wellbeing and financial inclusivity initiatives	With partners we will continue to pursue funding opportunities to develop initiatives which proactively and reactively support our communities prioritising health prevention, wellbeing and financial inclusivity of our most vulnerable and hard to reach residents	Trudi Grant	Developing our Communities - Promote health, wellbeing and independence for all - Growing the work done in reaching out to our communities and provide additional focus to the work being undertaken to support the most vulnerable.	In Progress	Green	Work is progressing to the timetable set by the contractor and there is no reason at this stage to suggest that there will be any delays.	04/02/2026

9	Health and social care facilities for older residents	With local partners we will continue to lobby for the retention and development of innovative health and social care facilities for older people in the District, including the re-opening of the Benjamin Court NHS asset in Cromer, reflecting the district's aged demographic – the oldest average age in the country.	Steve Blatch	Developing our Communities - Promote health, wellbeing and independence for all - Working with partners to promote healthy lifestyles and address the health inequalities faced by our communities.	In Progress	<p>Green</p> <p>We continue to promote the reuse of the mothballed NHS owned Benjamin Court facilities in Cromer as a health and wellbeing service hub for older people, chronic condition management, rehabilitation, respite and palliative care.</p> <p>Meeting with Steff Aquarone, Ed Garrett (Chief Executive of the new Norfolk and Suffolk Integrated Care Board from April 2026) to discuss Benjamin Court, wider health provision in the district and services provided at Cromer Hospital held on 21st November 2025.</p> <p>Meeting with Richard Watson, Deputy Chief Executive of the new Norfolk and Suffolk ICB (from April 2026) and Mark Burgis, Neighbourhoods Director at Norfolk and Suffolk ICB to discuss health provision in the district and the preparation of a North Norfolk health profile to inform future partnership working and service provision from April 2026. Follow-up meeting scheduled for 5th February.</p>	11/02/2026
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10	Fakenham Leisure and Sports Hub	Progress delivery of the Fakenham Leisure and Sports Hub project through securing planning permission, appointment of a construction partner and commencement of construction.	Steve Hems	Developing our Communities - Promote Culture. Leisure and Sports activities - Developing further the leisure facilities provided across the District.	In Progress	Green	Construction work commenced on site on the 6 October 2025. Work progresses in accordance with the project timetable. The inclusion of the Public Sector Decarbonisation Scheme (PSDS) works has resulted in the need to reorder the programme of works later in the scheme but is anticipated that it will not impact on the completion date. Budget monitoring indicates that the project is likely to be completed in budget and the areas where additional cost elements were likely to be incurred are now almost completed. Work continues with the Football Foundation in respect on an application for funding for the 3G pitch, this will likely be submitted in late February, early March however this does not impact on the rest of the programme.	06/02/2026
11	Sports pitches	Having secured funding approval for the Cromer 3G pitch deliver this new (replacement) facility by September 2025 and continue to pursue funding for similar facilities at Fakenham and North Walsham.	Colin Brown	Developing our Communities - Promote Culture. Leisure and Sports activities - Developing further the leisure facilities provided across the District.	In Progress	Amber	Cromer 3G pitch has now been opened and is being used by the Academy and the Community. Bookings for the winter months are strong. Work on an application to the Football Foundation for a pitch at Fakenham is ongoing however there are several potential barriers to the success of this. Officers are continuing to work with relevant stakeholders to overcome these barriers. By the end of the next quarter we will have a far greater idea on the likelihood of this project being delivered or not. No discussions have taken place with	06/02/2026

							North Walsham Town FC regarding the potential project there. Nothing can progress until the club agree a lease	
12	Improvement of facilities at Holt Country Park	Explore external funding opportunities such as the Norfolk GIRAMs scheme, Hornsea 3 Legacy fund and S106 agreements to contribute to the improvement of the facilities within Holt Country Park, working towards maintaining Green Flag status at this location and our other Countryside sites.	Colin Brown	Developing our Communities - Promote Culture. Leisure and Sports activities - Developing further the leisure facilities provided across the District.	In Progress	Green	Staff facilities improvements are complete. Electricity project is ongoing. Positive conversations have now taken place with the landowner and we are trying to reach an agreement with him. The Hornsea 3 Legacy fund project to build a new classroom and learning space is in progress and on schedule to be complete in February We are investigating a possible pot of S106 to support the Hornsea project and improve the play area	06/02/2026
13	Housing data sharing	Continue to gather and share data about the number of permanent, affordable, second and holiday homes, empty homes and numbers of local people on the housing register at a parish level on an annual basis so that there is a very clear understanding of the context of local housing issues at a local community	Nicky Debbage	Meeting our Housing Need - Address housing need - Supporting the delivery of more affordable housing, utilising partnership and external funding wherever possible.	In Progress	Green	Information on housing need and housing provision was shared with all parish councils and district councillors in December 2025	02/02/2026

		level to inform future development of rural exceptions and other affordable housing schemes.						
14	Second homes council tax premium	Monitor the impact and expenditure of the returned Second Homes Council Tax Premium income negotiated with Norfolk County Council to support investment in Temporary Accommodation and financing the delivery of affordable homes developments in the district from April 2025.	Nicky Debbage	Meeting our Housing Need - Address housing need - Supporting the delivery of more affordable housing, utilising partnership and external funding wherever possible.	In Progress	Green	Analysis of the levels of second and holiday let homes and use of the additional Council Tax premium income were reported to all members in December 2025	02/02/2026
15	Affordable homes	Take forward with partners a programme of new affordable homes development in the district, with a target number of 307 new affordable homes completed over the period March 2025 to March 2027 (76 in 2025/26 and 231 in 2026/27) with schemes at Sheringham, Bacton, Walcott, Wells and Fakenham being taken forward during 2025.	Nicky Debbage	Meeting our Housing Need - Address housing need - Supporting the delivery of more affordable housing, utilising partnership and external funding wherever possible.	In Progress	Green	71 new affordable homes have completed so far this year, and we expect a total of 94 new affordable homes to complete in 2025/26.	02/02/2026

16	Housing standards	<p>Continue to work with partners in the North Norfolk Help Hub to respond to housing standard issues as and when they arise in a timely and satisfactory manner. Conduct at least 50 inspections under the Housing Health and Safety Rating System per year of privately rented accommodation in response to complaints received. Inspect all new Houses in Multiple Occupation (HMOs) applications received by the Council and using a risk-based approach inspect on a rolling basis all HMOs in the District. In all cases take appropriate action in accordance with the Council's enforcement policy.</p>	Emily Capps	<p>Meeting our Housing Need - Promote best use of housing stock and good housing standards - Continuing the high-profile work done to tackle unscrupulous landlords/ poor quality housing during the cost of living crisis.</p>	Completed	Green	<p>Corporate Action Plan Objective figures this year to date (01/04/2025 to 13/02/2026) are as follows:</p> <p>“Continue to work with partners in the North Norfolk Help Hub to respond to housing standard issues as and when they arise in a timely and satisfactory manner. Conduct at least 50 inspections under the Housing Health and Safety Rating System per year of privately rented accommodation in response to complaints received. Inspect all new Houses in Multiple Occupation (HMOs) applications received by the Council and using a risk-based approach inspect on a rolling basis all HMOs in the District. In all cases take appropriate action in accordance with the Council's enforcement policy”</p> <p>HHSRS inspections = 53 HMO licence applications/inspections = only 3 HMO licence applications received this year</p>	13/02/2026
17	Long-term empty properties actions	<p>Continue to monitor and take action to reduce the number of Long-Term Empty properties in the District through investigation and enforcement action –</p>	Sean Knight	<p>Meeting our Housing Need - Promote best use of housing stock and good housing standards - Working harder to bring empty homes back into use.</p>	In Progress	Green	<p>North Norfolk District Council continues to deliver strong, proactive work in reducing the number of long term empty homes across the district.</p> <p>Despite being a coastal authority with one of the highest levels of second homes (5,795) in the region, the council maintains a stable and controlled</p>	13/02/2026

		pursuing at least 50 cases a year.				<p>number of long term empty homes (818) — representing just 1.44% of local housing stock.</p> <p>The council's approach combines early intervention, practical support for owners, technical guidance (including VAT reduction certification), and a strong emphasis on enabling renovation and reoccupation. Most vacancies are part of the normal property cycle, demonstrating healthy movement rather than systemic neglect.</p> <p>NNDC also applies the Empty Homes Premium to 457 properties, helping incentivise reoccupation while ensuring fairness to taxpayers.</p> <p>In a district where housing demand is high and second home ownership places real pressure on local supply, every empty home brought back into use makes a meaningful difference.</p> <p>This work directly supports local communities, improves neighbourhoods, strengthens the housing market, and showcases North Norfolk's commitment to making the best use of its existing homes.</p>	
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18	North Norfolk Business Forum	Develop and maintain engagement and dialogue with and between the district's business community, with a series of regular business briefing events to be staged throughout the year.	Stuart Quick	Investing in our Local Economy and Infrastructure - An environment for business to thrive in - Providing support to allow rural businesses to thrive, recognising that many of our larger employers operate outside of our main towns.	Completed	Green	Invest North Norfolk – the Council's business facing brand and portal – is live and will continue to develop and expand over time, serving as a valuable resource to support businesses with fulfilling their growth aspirations. Over 450 businesses have now already signed up to receive the monthly 'INN the Know' bulletin which helps to keep businesses abreast of the latest support information. A range of workshops, networking and events will be delivered through to year end.	04/11/2025
19	Bacton Energy Hub	Take forward co-ordinated actions on behalf of key partners and stakeholders agreed at the January 2025 Bacton Summit event to raise the profile of the Bacton Energy Hub site as one of the UK's principal locations for carbon capture and storage and hydrogen production in support of the UK's energy transition to Net Zero realising the employment, supply chain and wider economic benefits for North Norfolk, Norfolk and the wider East of England region. Ongoing from now throughout the period of the Corporate Plan.	Steve Blatch	Investing in our Local Economy and Infrastructure - Infrastructure to support growth - Seeking to maximise the potential from the local implications of the transition towards hydrogen and carbon capture, use and storage (CCUS) at the Bacton Gas site	In Progress	Green	We are continuing to discuss issues and opportunities at the Bacton Energy Hub with a range of stakeholders and partners. Principal partners supported visit to Bacton Energy Hub site by inward investment trade delegation organised by the Quebec provincial Government in Canada on 17th November 2025; have held further exploratory meetings with key stakeholders to secure increase electricity supply to support decarbonisation of existing operations and future developments at the Bacton site, invitation extended to senior officials at GB energy to visit Bacton.	11/02/2026

20	Stalham High Street Task Force	Continue to work with the local community and partners in Stalham through the Government's High Street Task Force programme to develop a vision which contributes to the future vitality of the town for delivery over the period April 2024 – March 2027.	Stuart Quick	Investing in our Local Economy and Infrastructure - An environment for business to thrive in - Working with our Market and Resort Towns to reinforce their roles as local service centres, centres of employment, financial services and business activity, served by public transport	Completed	Green	Following the Stalham HSTF exercise, the locally led Stalham Town Team is established and continues to meet to discuss and explore opportunities to enhance the town centre and explore activities that support footfall. Over the summer NNDC Officers have recently presented to the local stakeholders a range of options to support the town, including a Retail Excellence Programme of workshops (in conjunction with North Walsham businesses) and grants available through NNDC's Love Your Market Town and the Town Ambition Programme which will be delivered this financial year.	04/11/2025
21	Banking and post offices services	Work with LINK, Cash Access UK and local partners in the district's market and coastal towns to retain banking and post office services in locations across the district.	Stuart Quick	Investing in our Local Economy and Infrastructure - An environment for business to thrive in - Working with our Market and Resort Towns to reinforce their roles as local service centres, centres of employment, financial services and business activity, served by public transport	In Progress	Green	In addition to the progress made at Cromer, Holt and North Walsham, the Council have also supported activity which may lead to an additional cash point in Fakenham. This included providing planning advice in respect of relevant heritage constraints. Furthermore, conversations continue with Cash Access UK to explore opportunities to improve cash access in Stalham and Wells.	09/02/2026

22	Promote North Norfolk	Continue to support and work with tourism interests across the district to promote North Norfolk as a key visitor destination with a diverse visitor offer.	Robert Young	Investing in our Local Economy and Infrastructure - An environment for business to thrive in - Continuing to promote North Norfolk's diverse tourism and visitor offer	In Progress	Green	The partnership with Visit North Norfolk is very effective and they have increased their profile amongst local visitor economy businesses, through successful events and other initiatives. The VNN Board is operating well, and effective marketing campaigns continue to be produced.	06/02/2026
23	UK Shared Prosperity Fund and Rural England Prosperity Fund programme	Ensure, through sound programme management and appropriate promotion, that full commitment and draw down is made of the UK Shared Prosperity Fund and Rural England Prosperity Fund monies allocated to the district.	Stuart Quick	Investing in our Local Economy and Infrastructure - An environment for business to thrive in - Looking to maximise the benefits to our business community of the UK Shared Prosperity and Rural England Prosperity Funds.	In Progress	Green	The previous UKSPF (3yr) & REPF (2yrs) programmes concluded in March 2025. A report was presented to the Overview & Scrutiny Committee in April 2025 which demonstrated that all workstreams met or exceeded their output and outcome targets. NNDC was awarded £405,095 of additional UKSPF funding and £437,000 of REPF funding for 25/26. 4 workstreams (agreed by Cabinet in February 2025) have been developed and are on track. The REPF grant scheme is also on track and is now fully committed.	09/02/2026

24	Serviced employment land	Based on previously commissioned surveys, develop pipeline project proposals which seek to increase the supply of serviced land or advance factory premises and can be delivered at pace if external funding can be secured for such an investment.	Stuart Quick	Investing in our Local Economy and Infrastructure - Infrastructure to support growth - Ensuring an adequate supply of serviced employment land and premises to support local business growth and inward investment	In Progress	Green	A number of sizable investments are presently in discussion or have recently been developed this year. These include Jarrolds taking on the Back to the Garden sites at Holt, the proposed Mcdonalds at Fakenham, Sainsbury's acquisition of the Homebase site at Cromer and B & M Stores locating in the former Co-op stores on Holt Rd in Cromer (now open). In addition, the new roundabout on the Fakenham Bypass has now opened, facilitating new potential housing growth/commercial. Planning has also been granted for replacement fuel station (adj to Morrisons, Fakenham) with takeaway facilities and demolition work has work has commenced. Presently there is a planning application being considered for a Lidl store (Class E discount foodstore) with associated car parking, landscaping, engineering and drainage works on Nightjar Road in Holt which predicts 40FTE jobs. There is also a planning application being for a Aldi store (erection of a Class E foodstore with associated car parking, access, substation, landscaping and associated works) on Old Station Way in Holt	09/02/2026
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25	English devolution and local government reorganisation	Engage with local partners (County and District Councils in Norfolk) in seeking to secure new powers, functions and budgets for Norfolk as part of the Government's English Devolution White Paper and as appropriate seek to position North Norfolk's residents, communities and businesses positively in respect of any reorganisation of local government in Norfolk and in establishing any new unitary councils.	Steve Blatch	A Strong, Responsible and Accountable Council - Effective and efficient delivery - Exploring opportunities to work further with stakeholders and partner organisations	In Progress	Green	<p>Devolution - Norfolk and Suffolk County Councils (as the responsible upper tier authorities) formally agreed to establish Mayoral Combined Authority in October 2025. Government announced in December that the Mayoral election scheduled for May 2026 would now be postponed until May 2028. Further discussions with Government are taking place to establish a Foundation strategic authority to cover the period up until the May 2028 Mayoral election.</p> <p>LGR - Full business case submitted to Government on 26th September (after Full Council vote on 24th September) and now subject to appraisal by MHCLG officials alongside the proposal for a single unitary made by NCC and 2 unitary proposal made by South Norfolk Council.</p> <p>Partners to Future Norfolk partnership continued to develop narrative and proposals for the 3 unitary councils, including sharing with Town and Parish Councils (NNDC workshops 13th and 18th of November).</p> <p>Statutory consultation launched by MHCLG on 19th November through until 11th January 2026, NNDC response to statutory consultation agreed by Cabinet at special meeting on Monday 5th January 2026.</p>	11/02/2026
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							<p>Separate to the above and agnostic to any decision made by Government in early 2026 the 7 Norfolk districts and the County Council have begun to scope some outline workstreams around data, systems, contracts, workforce and regulatory services, as well as preparing a specification for a strategic implementation partner to be appointed jointly from April 2026.</p>	
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26	LGA Corporate Peer Challenge Action Plan	Continue the Council's improvement journey through taking forward the recommendations made by the LGA Corporate Peer Challenge throughout 2025, particularly the new Workforce Development Strategy so that our staff continue to provide good quality services to our residents, businesses and communities and are well-equipped to realise new opportunities presented by local government reorganisation.	Steve Blatch	A Strong, Responsible and Accountable Council - Effective and efficient delivery - Continuing a service improvement programme to ensure our services are delivered efficiently	In Progress	Amber	<p>We continue to look to progress and implement the recommendations made through the Corporate Peer Challenge, but there has been some slippage in timescales due to capacity issues due to the need for us to engage with the Government's Devolution and Local Government Reorganisation agendas. The need to devote an increasing amount of time to the LGR process alongside the introduction of the new Employment Rights Act 2026 will mean that the focus of the Council will have to reflect this moving forward.</p> <p>The draft workforce strategy was presented to JSCC on 5th November and will now move forward for adoption.</p>	11/02/2026
27	Service reviews	Continue to monitor progress towards the objectives detailed the new Medium-Term Financial Strategy through continuously reviewing service delivery arrangements so as to realise efficiencies and ensure value for money service provision in meeting the needs of our residents, businesses and visitors.	Daniel King	A Strong, Responsible and Accountable Council - Effective and efficient delivery - Delivering services that are value for money and meet the needs of our residents	In Progress	Green	<p>Whilst the s151 officer can lead on identifying and delivering savings it is the service managers and assistant directors who will have to actually find and deliver efficiencies. Assistant Directors were involved in the 2026/27 budget setting process to proposed savings/income generation ideas, which were built into the budget process, instead of a separate process this year. Review of services will be important for budget setting for 2027/28.</p>	16/02/2026

28	Cromer Pier Pavilion Theatre auditorium refurbishment	Seek Heritage Lottery funding for the refurbishment of the auditorium of the Cromer Pier Pavilion Theatre so as to place the theatre in the best possible position in the context of anticipated local government reorganisation, recognising the Pier and theatre's key role in the cultural and tourism appeal of North Norfolk and marking its 125th anniversary in 2026.	Daniel King	A Strong, Responsible and Accountable Council - Culture - Continuing to support cultural assets across the District to provide cultural opportunities for all	In Progress	Amber	Auditorium Refurbishments were not included as part of the capital bids for 2026/2027 budget setting. Attempts to identify external grant funding to fund these works have been unsuccessful to date. Delays to Mayoral elections may also prevent potential funding sources from being realised. Considerations to be given over the future of this project should sources of funding not be identified.	16/02/2026
29	Tourism infrastructure assets safeguarding	Consider the implications of LGR on the future management and maintenance of tourism infrastructure assets and explore whether these might be safeguarded in the longer term through being placed in an appropriate structure which recognises their importance in the context of continued pressure on discretionary services in any new unitary council structures.	Cara Jordan	A Strong, Responsible and Accountable Council - Culture - Continuing to support cultural assets across the District to provide cultural opportunities for all	In Progress	Green	Assets and Legal Team have been working together to identify a process to identify and propose assets which may be suitable for transfer. A form has been developed to gain information to record how an acquiring body proposes to maintain the asset and recording reasons for transfer by the transferring authority.	29/01/2026

30	Review and maximise the Council's approach to asset commercialisation	Continue to review and maximise the Council's approach to Asset Commercialisation to realise new and emerging opportunities around the use of the Council's land and property assets through implementing the actions detailed in a revised Asset Management Strategy from April 2025.	Renata Garfoot	A Strong, Responsible and Accountable Council - Maximising opportunity - Investing in projects which deliver financial returns and/or contribute to our wider objectives around Net Zero, business and jobs, community facilities and infrastructure	In Progress	Green	The annual review of the Councils beach huts and chalet rents has been undertaken and will take effect from April. This will result in an additional £30,000 of income. Lease renewals with rent increases are in negotiation or with Eastlaw to complete legal documentation. Capital bid to invest in Cornish Way and then allow us to maximise income	03/02/2026
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